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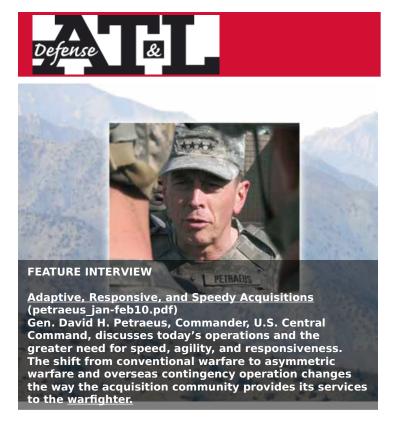
Defense AT&L Magazine

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Inside Defense AT&L



The Manager in the Muddy Boots Charles M. Court

You've just come back from a tour in Irag or Afghanistan and find yourself assigned to be a requirements manager.

the needs of those in a combat position, but now you need

understand the intricacies of the acquisitions process.



Analysis Paralysis

Lon Roberts

Looking closer at the term "analysis paralysis" reveals it may be better termed "perfection paralysis," and there are

that fall under the umbrella of that label.



Is 99.999% Operational Availability Practical for Department of Defense Systems?

James Young

Commercial satellite and computer servers often have 99.999 percent availability, while DoD products sometimes don't even reach 90 percent availability. How can DoD improve its availability of products?



A New Way to Start Acquisition Programs William R. Fast

DoD Instruction 5000.02 and the recently passed Weapon Systems Acquisition Reform Act of 2009 seek to ensure that acquisition programs fulfill a program's performance requirements by starting with a strong baseline: realistic cost estimates and schedules.



Opportunity Management

Will Broadus, Mike Kotzian, Phil Littrell, et al. Nearly all defense acquisition programs today implement a risk management process, and program managers can use opportunity management as a tool to better manage risk.



Integrated Master Plan Analysis

Col. Mun H. Kwon, USAF

The Space and Missile Systems Center's Program Management Assistance Group demonstrates a strong integrated master plan can benefit a program, no matter where the program is in its life cycle.



Acquisition's Role in Tactics Development Cmdr. Francis D. Morley, USN There is a need for the acquisition community to involve itself in operational tactics development and ensure employment guidance is provided to initial operators of newly fielded complex systems.



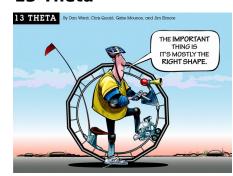
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